



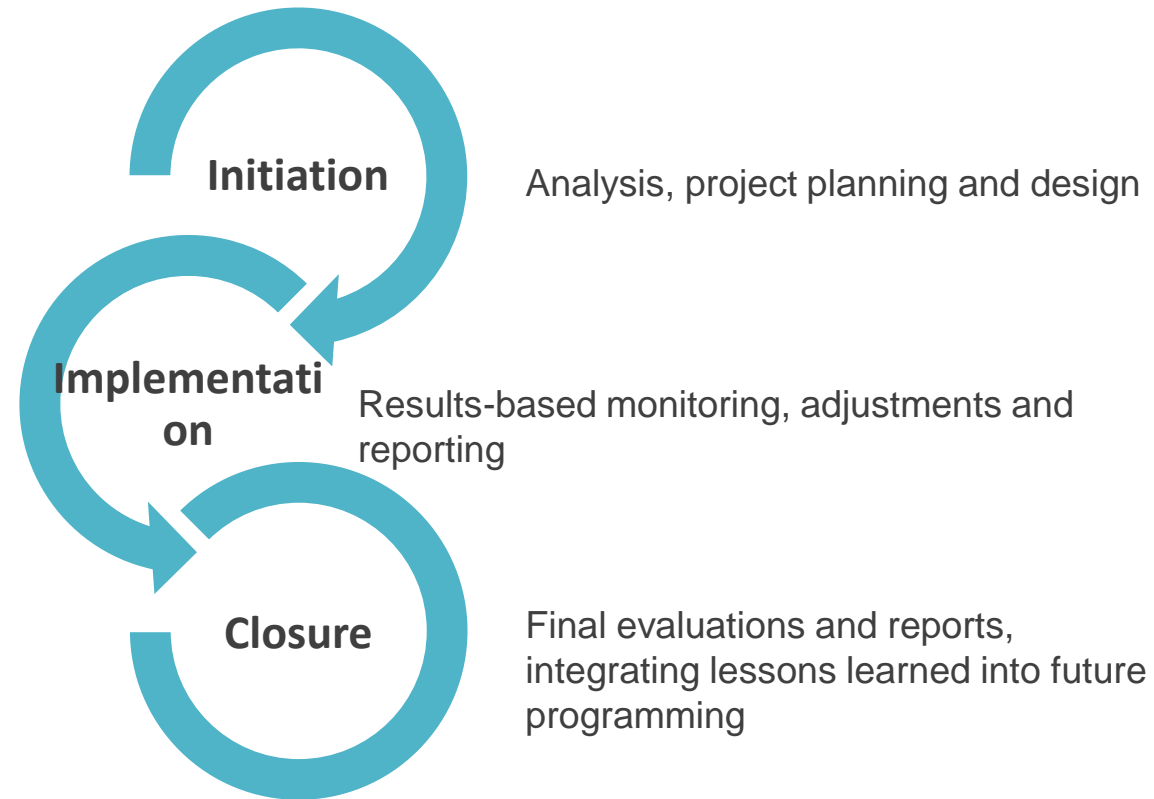
How to assess MERIT project results? Distinguishing between outputs and outcomes in a results chain

R.Erdenechimeg, MERIT

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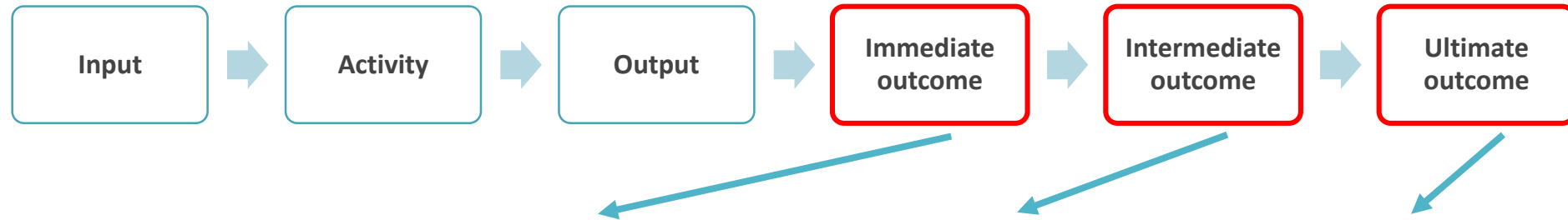
Result Based Management

- The aim of Results-Based Management is to improve management throughout a project/program life cycle:



GAC's Guideline

- expected to contribute to substantial, verifiable positive changes in:



<u>Immediate Outcome</u> Changes in capacity	<u>Intermediate Outcome</u> Changes in performance, practices or behavior	<u>Ultimate Outcome</u> Changes in state
<ul style="list-style-type: none">• Knowledge• Skills and abilities• Attitudes and opinions• etc	<ul style="list-style-type: none">• Effectiveness of professional practice• Decision-making processes• Policies• etc	<ul style="list-style-type: none">• State• Conditions• Well being of beneficiaries

MERIT vision is a **strengthened and empowered public sector** that results in social and economic development that is sustainable and equitable, **leading to a better quality of life for Mongolians.**

Results at GAC

Q: Which of the following are results according to GAC's definition?

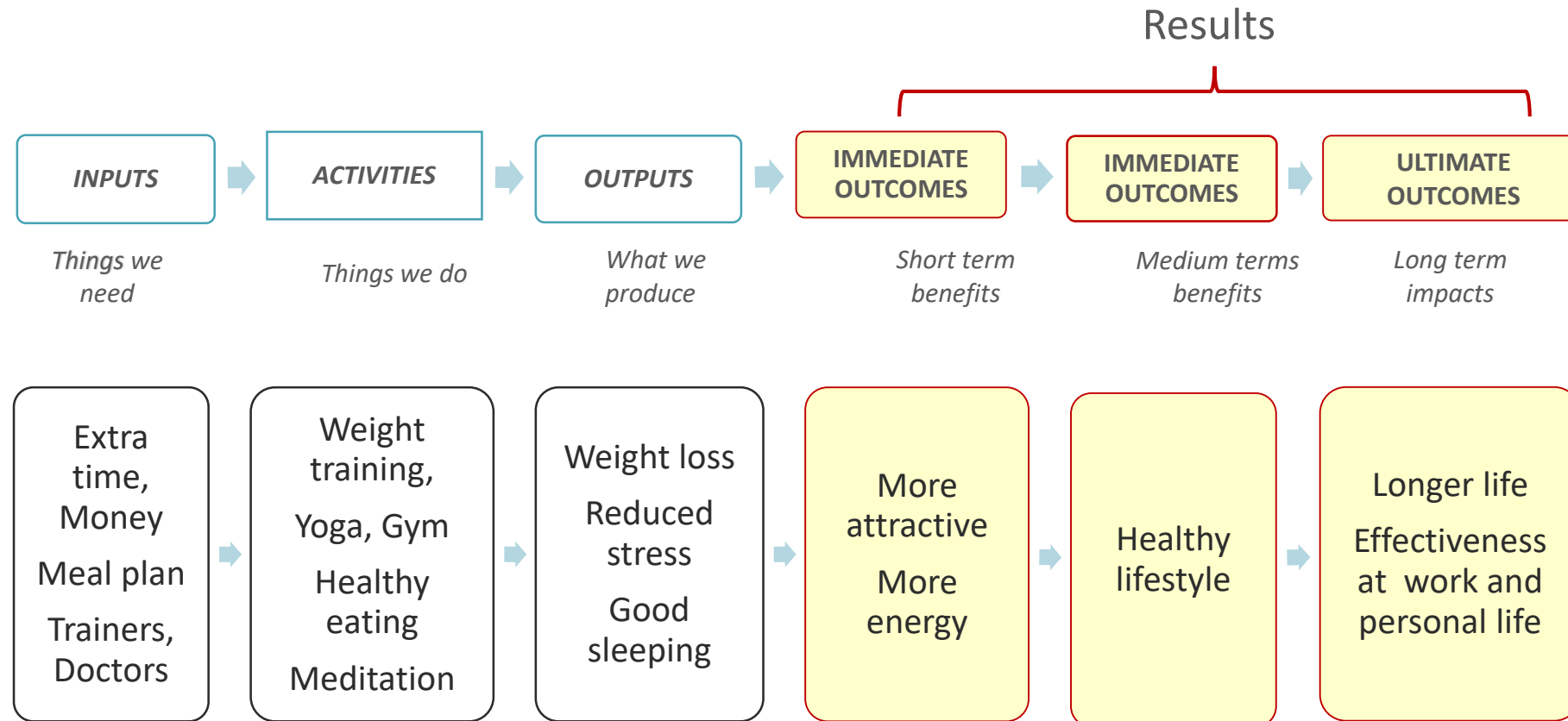
a) Outcomes and outputs

b) Only outcomes ✓

c) Only outputs

Outcomes =Results= Positive changes

Results chain example – Health



What is an Output?

Outputs are the tangible products or services which results from the completion of activities.



What is an Outcome?

Outcomes are the intended or achieved short term and medium term effects of the outputs.

So, outcomes are always achieved **AFTER** outputs.



Outcome



Key differences between output and outcomes

OUTPUT

➡ Controlled by the programme

➡ Immediate products

➡ Abilities or availability of new products/services

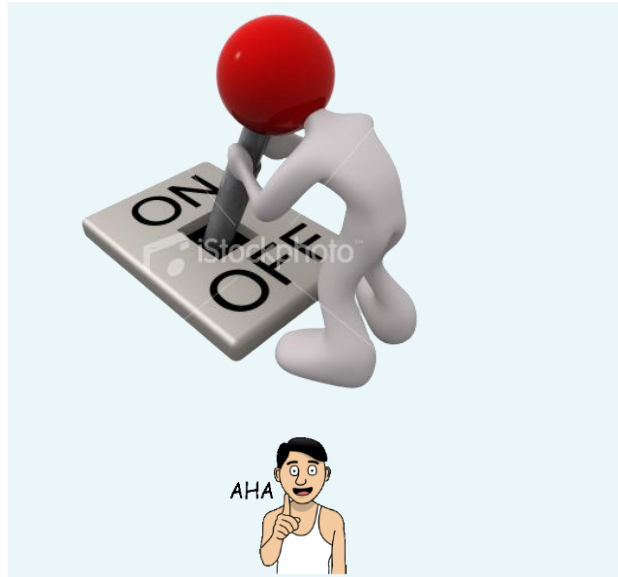
OUTCOME

➡ Influenced by the programme

➡ Short term to medium term future results

➡ Institutional performance, behavioral changes or changes in practices

Outcome VS Outputs

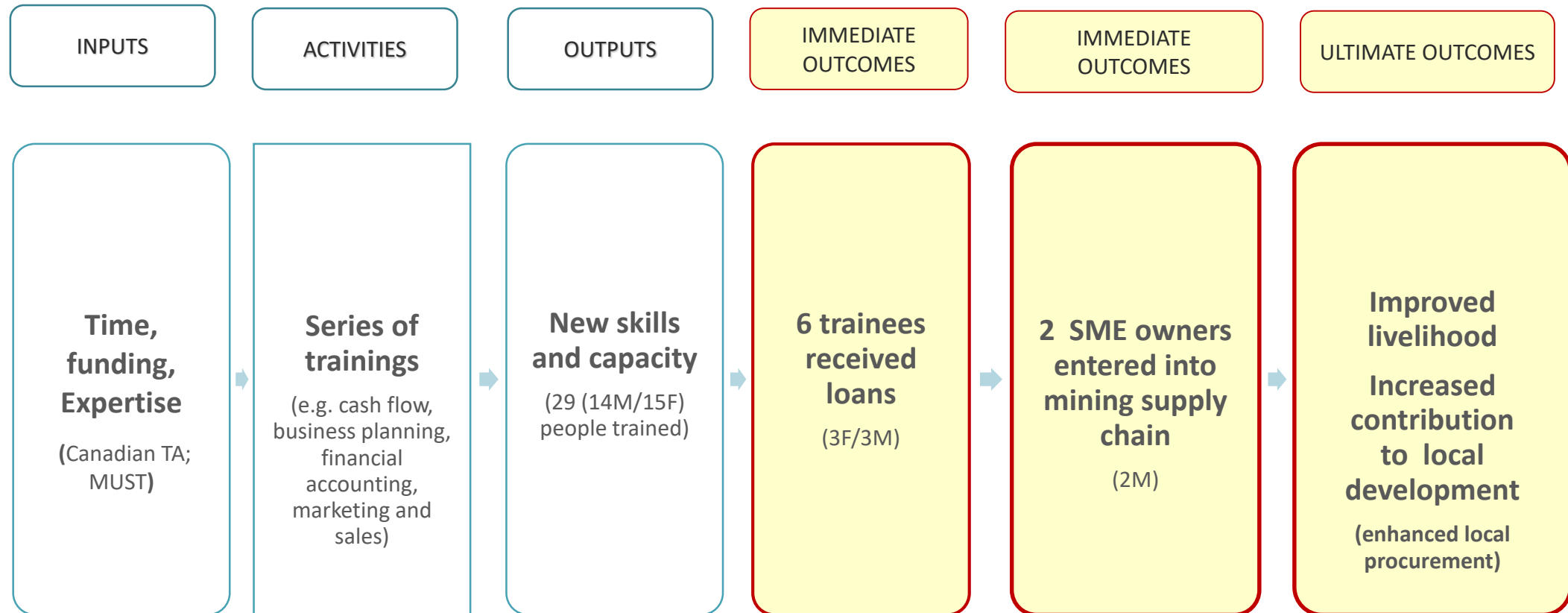


Products and services



Institutional/Behavioral
Practices, Policy changes

Results chain- MERIT's training example



Questions: An output or an outcome?

- | | |
|--|---------|
| 1. Awareness campaigns and consultation forums organized to support public awareness and understanding of mining | Output |
| 2. Integration of Result oriented indicators in Petroleum Sector Action Plan | Outcome |
| 3. Study Tour organized to learn from Canadian best practices in the extractives industry | Output |
| 4. Aimag's policy on the minerals sector approved and implemented | Outcome |
| 5. Implementation report of Dornod Aimag annual action plan submitted | Output |
| 6. ISO 9001:2015 certification awarded to Tuv aimag governor's office | Outcome |
| 7. Advisory service provided for the application gender mainstreaming in policy and planning | Output |
| 8. Development of high level guidance manuals on mine environmental monitoring | Output |
| 9. Enhanced ability of coordination and communication between central and local level governments | Outcome |

