## Terelj, Mongolia Train the Trainer

Ginette Johnstone Volunteer Advisor September 2018



## Only two rules

- Ask questions when they come up
- Turn cell phones to vibrate



## Instructional Design: Learning Objectives

At the end of this unit, participants will be able to

- Explain why adults may learn differently than children
- Explain Kolb's Experiential Learning Cycle
- Describe the phases of ADDIE

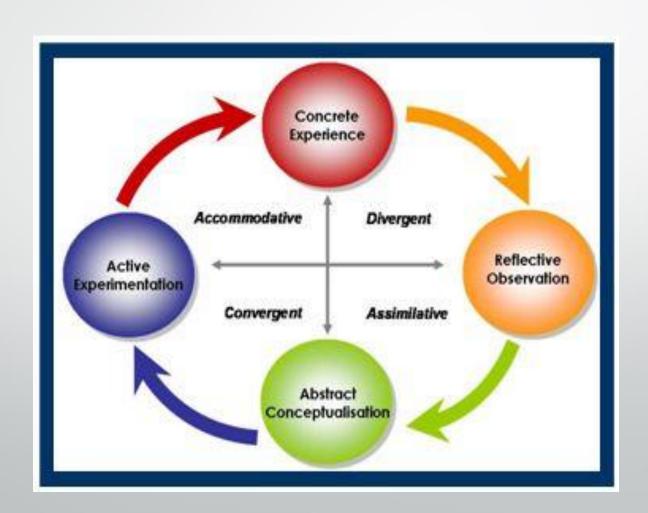


### Adult learners have

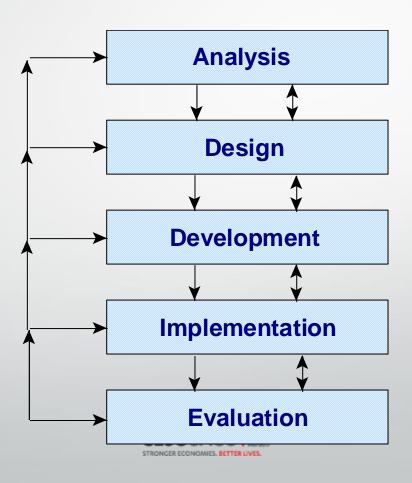
- A different sense of time
- Baggage
- A practical need
- More risk
- Choice



## Kolb's Experiential Learning Cyle



## **ADDIE**



## Needs Assessment: Learning Objectives

At the end of this unit, participants will be able to

- Conduct an effective needs analysis
- Write an effective needs analysis survey question



## Importance of Needs Assessment

Needs assessment are important to ensure you are

- Not providing too much or too little training
- Not providing the wrong training
- Focussing on real need



## Why

#### You perform a needs analysis

- to determine what the trainees know and do not know
- to determine actual needs
- to guide you in creating learning objectives
- to determine course content
- to ensure that training is the right solution.



## Gap Analysis

- Listing of characteristic factors
- Listing of factors needed o achieve future objective
- Highlighting the gap that exists and the need to be filled
- (From: www.businessdictionary.com/definition/gap-analysis.html



## Types of Questions

- Open ended
- Multiple choice
- Rating scale



## Good surveys

- Have an introduction
- Tell how long the survey will
- Have clear directions and questions
- Consider the reading level of the target group
- Avoid words such as always, often, none and rarely
- Avoid asking two questions at once

- Do not use words with ethnic, religious or gender connotations
- Do not ask overly personal questions
- Don't use negatively worded questions
- Don't lead the responses
- Avoid technical words or jargon
- Use an 'other', 'don't know' or 'not applicable' choice
- Give space for comments



## Measurable Objectives: Learning Objectives

At the end of this unit, participants will be able to

- Explain the importance of measurable learning objectives
- List and explain the three domains of learning objectives
- Write learning objectives which are SMART



## Effective Learning Objectives

#### Well crafted learning objectives:

- clarify expectations for the participants
- guide the selection of the course content
- informs stakeholders of what the course is expected to achieve
- helps get support and approval for the course
- serve as the basis for evaluation of the training



## Learning Domains

Affective



Cognitive



Psychomotor





## **SMART** Objectives

- S specific
- — measurable
- achievable
- R relevant
- T time lined



## Writing Learning Objectives

At the end of this session, participants will be able to (action verb)....

At the end of this session, learners will demonstrate their (belief, attitudes of) (topic) by (action verb)...



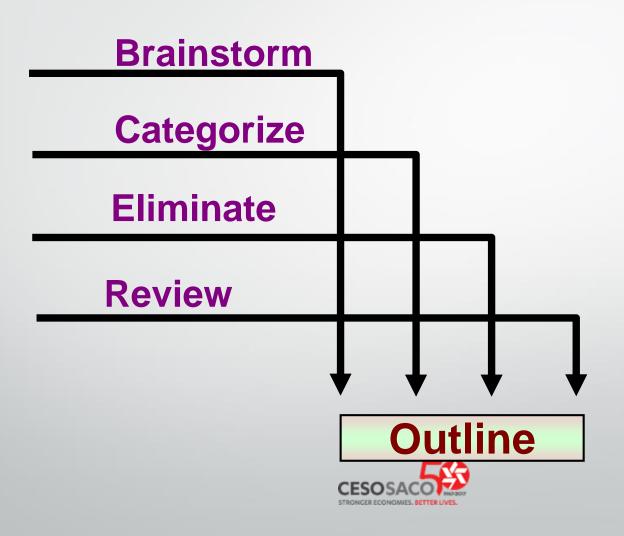
# Course Content and Structure: Learning Objectives

At the end of this section, participants will be able to

- Organize leaning content in a logical manner
- Outline a training design



## Selecting Content



## Sequence of Content

- in order of importance
- from the simple to the complex
- from the general to the specific
- from the known to the unknown
- chronologically



## Learning Objectives

At the end of this section, participants will be able to:

- Discuss and compare instructional techniques
- Create effective audio-visual aids



## Instructional Techniques

An instructional technique is a method used to impart content.

### **Audio-Visuals**

- •Audio-visuals
- SUPPORT
- your presentation!

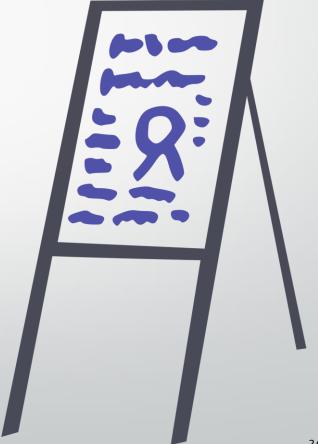




## Tips for using flip charts

- Pre-write your notes on the flip chart
- Test your markers in advance.
- Use dark-coloured markers
- Print in large letters
- Keep It Large and Legible
- Use no more than 5 words across or 5 lines down the page.
- Use two flip charts
- Write only on the upper two-thirds of the page
- Ask for a volunteer
- The most important tip: "Touch, Turn and Talk."

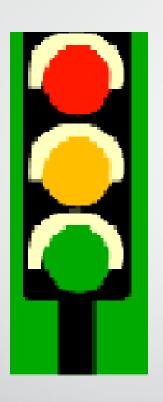




## Tips for effective visuals

- Write down areas where a visual would clarify an idea.
- Draw a rough sketch of the visual aid
- Avoid clutter
- Limit the content to seven lines of text (+/- 2), or one key graphic.
- Use colour to please the eye, to add emphasis, to differentiate between points.
- Maintain consistency
- Double check your visual aids for errors.





Stop

Start

Continue



## What is your favourite animal?

- 1. Dog
- 2. Camel
- 3. Goat
- 4. Gazelle



## What is your favourite music?

- 1. Traditional
- 2. Modern
- 3. Opera
- 4. Classical



## What is your favourite colour?

- 1. Red
- 2. Blue
- 3. Yellow
- 4. Green

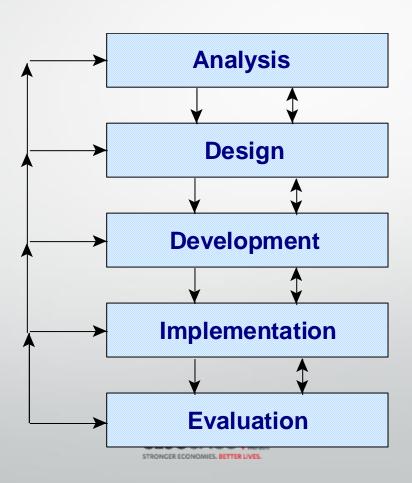


## In what month were you born?

- 1. January, February, March
- 2. April, May, June
- 3. July, August, September
- 4. October, November, December



## **ADDIE**



## Facilitation & Engaging your Audience: Learning Objectives

At the end of this section, participants will be able to

- List and explain at least 6 different warm-up exercises
- Apply effective facilitator skills
- Deal with their nervousness at facilitation



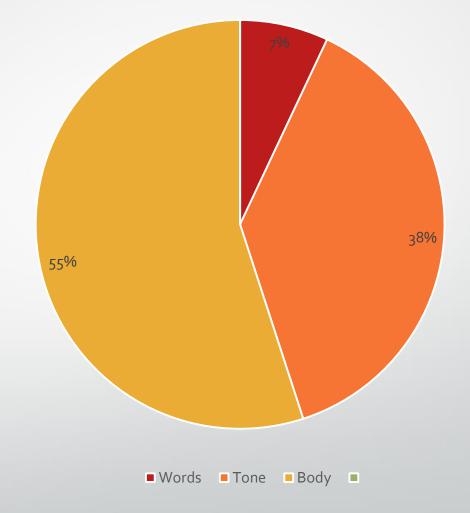
## Facilitation

The definition of facilitate is "to make easy" or "ease a process". What a facilitator does is plan, guide and manage a group event to ensure that the group's objectives are met effectively, with clear thinking, good participation and full buy-in from everyone who is involved



## Silent Messages

Merhabian





#### **Awareness**

- Words
- Voice
- Movement
- Gestures
- Pace
- Appearance



## Skills and Tips

- Don't memorize the script
- Always check back with the group
- Summarize and pause
- Be aware of your own behaviour
- Occupy your hands
- Watch your speech
- Use body language of your own
- Don't talk to the flipchart or walls.

Adapted from: <a href="http://ctb.ku.edu/e/table-of-contents/leadership/group-facilitation/facilitation-skills/main">http://ctb.ku.edu/e/table-of-contents/leadership/group-facilitation/facilitation-skills/main</a>

## Dealing with nervousness

- Prepare, prepare, prepare:
- Avoid food or drink.
- Pre-presentation mind setting
- Deep breathing
- Use reminders
- Get a good night's sleep



## Training Evaluation: Learning Objectives

At the end of this section, participants will be able to

- Explain the relationship between learning objectives and learning evaluation
- List Kirkpatrick's four level of evaluation
- Discuss effective transfer of training



## Importance of Evaluation

- It demonstrates the level of success
- It ensures that learning objectives have been met
- It validates the learners' efforts
- It justifies the cost of the training
- It informs the development of the next training
- It helps justify the need for more training (or not)

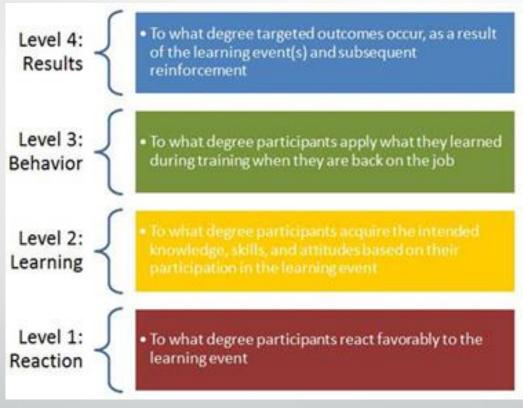


#### What to Evaluate

- The objectives
- The content
- The facilitator
- The materials
- The design
- The audio-visual supports
- The facility



## Kirkpatrick





## Transfer of Learning

Transfer of Learning is the "ability of a trainee to apply the behaviour, knowledge and skills acquired in one learning situation or another"

From <u>www.businessdictionary.com/definition/transfer-of-training.html</u>



## Transfer of Training Factors

- Training participant attributes
- Training program design and delivery
- Workplace environment



#### Presentations

- 6 groups
- 30 minute presentation
- on a part of the GE Course
- Each presentation will have
  - An introduction to include learning objectives
  - A warm-up (5 minutes max)
  - Content
  - Conclusion
- Groups will have all afternoon to prepare
- The facilitator will be available for support and assistance
- Presentations MUST be ready by tomorrow morning at 9 a.m.

