

Managing Change: An Employee Perspective

Chuck Conlon, Technical Advisor November 11, 2019

Learning Objectives

Participants will be able to identify:

- 1. Emotional responses to change.
- 2. The change journey.
- 3. Their personal response to change.
- 4. Factors that will help them manage change in their lives.
- 5. Elements that will help them build Resilience

Exercise # 1

- 1. Form groups of four or five.
- 2. Gather around a flip chart.
- 3. Draw a picture that shows your thoughts regarding change.
- 4. What does the picture say about your attitude or thoughts regarding change?

Change Curve

Emotional Response to Change



Exercise # 2

- 1. Form small groups.
- 2. Describe a change that happened at work.
- 3. Describe your initial response using the change curve.
- 4. Describe your feelings one year later using the same curve.
- 5. What positive steps will you take to manage your emotions in the future?
- 6. Switch roles and repeat the process.

Change Curve - Emotional Response to Change

Shock & Denial **Frustration** Acceptance Realization/Experiment Maximize **Develop Capability Spark Motivation Creative Alignment** Communication Identify opportunities Powerless, sad, Reality sets in Seek out a better where you can understanding of the angry, uncertainty influence/impact change and your ability Resistance or Normal to have passive acceptance to influence outcomes Invest in wellness and grieving period Some may begin to mindfulness for energy Speak up! Offer internalize change & and overall health recommendations/ideas Find coping mechanisms communicate feelings to improve situation Be grateful for what's (creates positivity)

- Seek out support from family and friends
- Leverage supports available to you offered by your employer

- positive in your life.
- Create your own roadmap based on what you would want to see/have
- What do you need to be able to live/work your new world? How can you achieve them (passive to active intervention)?

- Energy & Growth
- Share Knowledge
- Acceptance of new state is realized
- **Opportunity to exercise** judgement and make decisions consistent with the new state
- Equipped with tools and strategies to function with change
- Share experience/learnings with others now that you feel more confident
- This leads to integration of person with change.

Change Curve

How Do I Respond? How can I improve my response?

Notice Your Denial

- Seek information
- Accept reality

Acknowledege Your Commitment

- · Reward yourself
- · Stay vigilant

Accept Your Resistance

- Acknowledge your feelings
- Take a small step

Learn Through Exploration

- Create a vision
- Seek learning opportunities

Resilience

A Definition: The ability to deal with adversity; to bounce back during hard times and deal with life's challenges in a healthy manner. Ideas for Building Resilience:

- Keep things in perspective (Don't sweat the small stuff).
- Take on step at a time.
- Acknowledge small gains.
- Don't be afraid to ask for support.
- Keep a sense of humour.
- Build strong friendships.
- Take care of yourself.
- Give back to your family, friends and the community.
- Spend time with people who have a passion for life.
- Ensure you give energy and receive energy from those with whom you work.

Exercise #3

- Form small groups.
- Describe a current change that you find challenging.
- Based on the ideas found on the Change Curve and Resilience identify action you can take to manage this change better.

Managing Change – Exercise # 4

- Changes occur every day in your life.
- What will you do to develop a positive attitude regarding change?
- What will you do to build your resilience?
- How can you use your new knowledge of building resilience to manage your emotional reaction to failures?

MANAGING CHANGE: AN EMPLOYEE PERSPECTIVE

Change is part of life.

I will embrace it.

I will be happier at work and home because of my new attitude.



Thank you!

Q&A

